

# ACQUISORY Your Growth, Our Business

**Services Portfolio** 





- Acquisory was incorporated in 2010, by highly credentialed and experienced professionals, from PricewaterhouseCoopers, Arthur Andersen and Protiviti.
- ✓ The management team among themselves represent extensive experience in specialized services across M&A Advisory, Investment Banking, Asset Management and Operations & Risk Consulting.
- We have an appreciation for dynamics of business, operations, transactions and necessary skills to blend practical business & commercial insights with tax & regulatory knowledge to identify effective solutions to all business problems.
- ✓ We partner with our clients through the entire business continuum from identification of the problem, to solution, to implementation.





#### **About The Firm**

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Locations

3



Directors & Principals

11+



**Professionals** 

125+



Clients

500+



**Services** 

25+

#### **OUR FOCUS**

Acquisory assists clients ranging from global enterprises to small and middle market companies that are both publicly held or privately owned, as well as large, mid and small-cap private equity firms, corporate management and boards of directors.

We provide specialist advice for a range of sectors. A personal, partner-led approach, with rich experience have taught us that an understanding of the business, structure and practices of our clients' industries is critical to providing the services our clients' need to reach their goals.

Real Estate & Infrastructure

Private Equity

Manufacturing

Retail

Media and Entertainment

Telecommunication

Healthcare and Hospitals

Consumer Products

- Hotel, Hospitality and Leisure
- Education

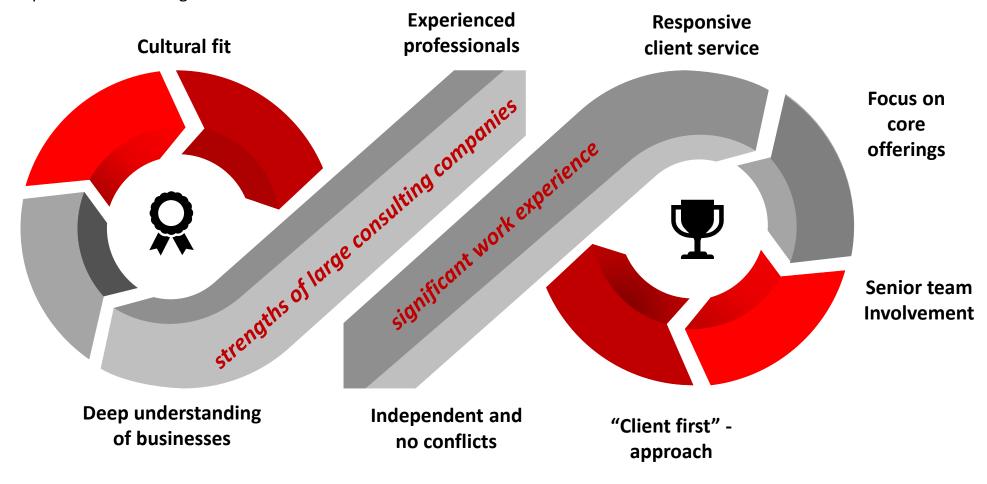
Start-ups

Services



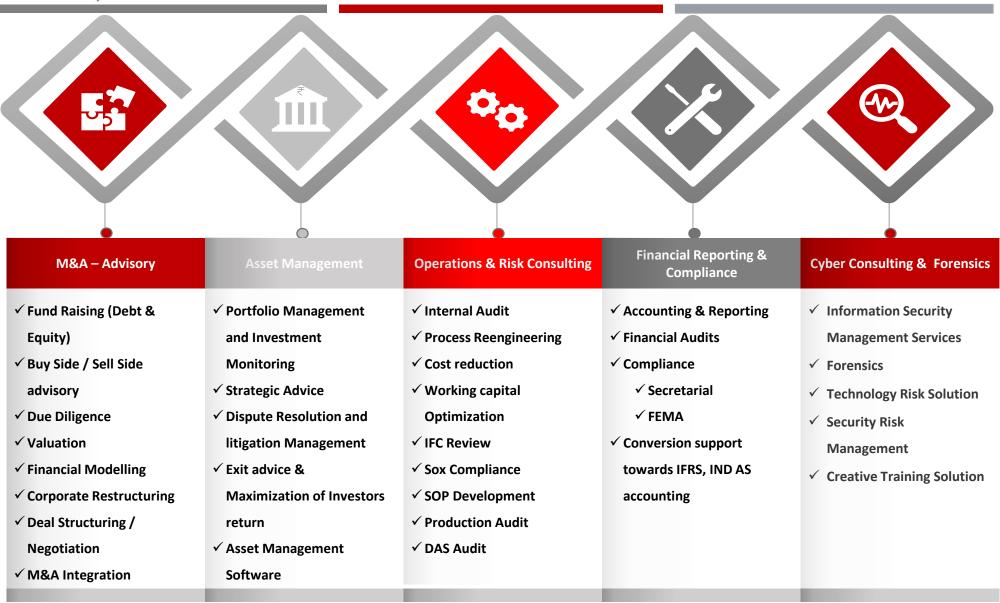
#### Why Acquisory?

Acquisory fills a unique and valuable position in the market, as depicted below. We bring a unique blend of knowledge and experience to the table which combine the focus, dedication and independence of a boutique firm, with the methodologies & deep skill-sets of the Big 4.





#### **Our Services Portfolio**





#### **Service Portfolio - For Funds/Investors**

We bring a structured approach to each and every assignment, with a unique set of objectives, requiring specific priorities, designed to deliver the best results. With a widespread and detailed understanding of operations, we are able to rapidly formulate and execute practical solutions in complex business problems / environments by:

- Obtaining in-depth business / industry understanding
- Collating all facts and getting them right
- Analyzing and diagnosing the problem
- Identifying practical solutions

- Planning and partnering
- Supporting and leading
- Establishing a self-sustaining organization

#### **Service Offering classified as Deal Cycle**

#### **Pre-Investment**

- Market Assessment
- Financial Modeling
- Feasibility Study
- Pre Investment Memorandum

#### **During Investment**

- Background Checks
- Due Diligence
- Pre-disbursement Review
- Underwriting Support
- Valuation
- Deal Negotiations and Closure Support

#### **Post Investment**

- Investment Monitoring (Sales, collection, Cost, Construction, etc.) & Asset Management
- Internal audits
- Valuations
- Investor Reporting
- Exit Advisory

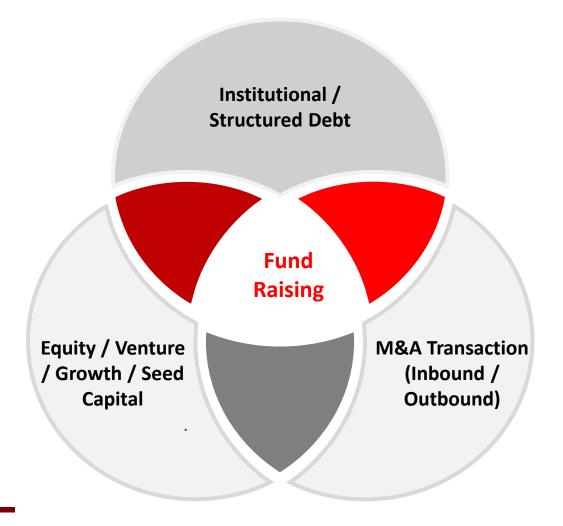




#### **Service Portfolio - Fund Raise**

- Our fundraising strategy includes helping clients identify their funding needs, outlining various available options to raise the required funds through <u>debt</u> and <u>equity</u> and assisting clients in their pursuit to achieve a balance between cost and control
- We are experienced in a wide range of capital raising transactions. From traditional debt and equity growth financing to more complex restructuring or recapitalization transactions
- The debt markets are increasingly complex, and rapidly changing. Fluid markets lead to constantly fluctuating institutional appetite, product availability and pricing, making it difficult to keep abreast of and truly up to date with such a dynamic market

We can provide you with access to international financing sources via our network and help you structure and arrange highly customized financial solutions





#### **BUY SIDE**

Our M&A Advisory team works with private equity firms, hedge funds and strategic corporate acquirers to identify and maximize value at every point in the transaction lifecycle.

- Identify Opportunity
- Due Diligence
- Negotiation
- Final Documentation

#### **SELL SIDE**

Seamlessly integrating the firm's deep understanding of operations with finance, accounting, tax & regulatory and business consulting expertise, we work closely with clients to make informed investment / sell decisions

- Sell Strategy
- Financial Models
- Buyers Identification
- Negotiation
- Final Documentation



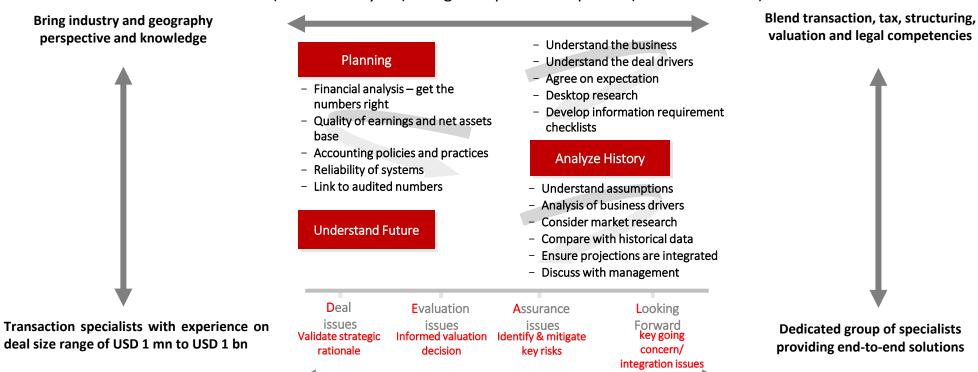


#### **Services Portfolio - Due Diligence**

We keep ourselves focused on synergies in business and the overall environment in which the business operates to arrive at a viable merger option. At Acquisory we provide the following categories of due diligence consolidated in one report:

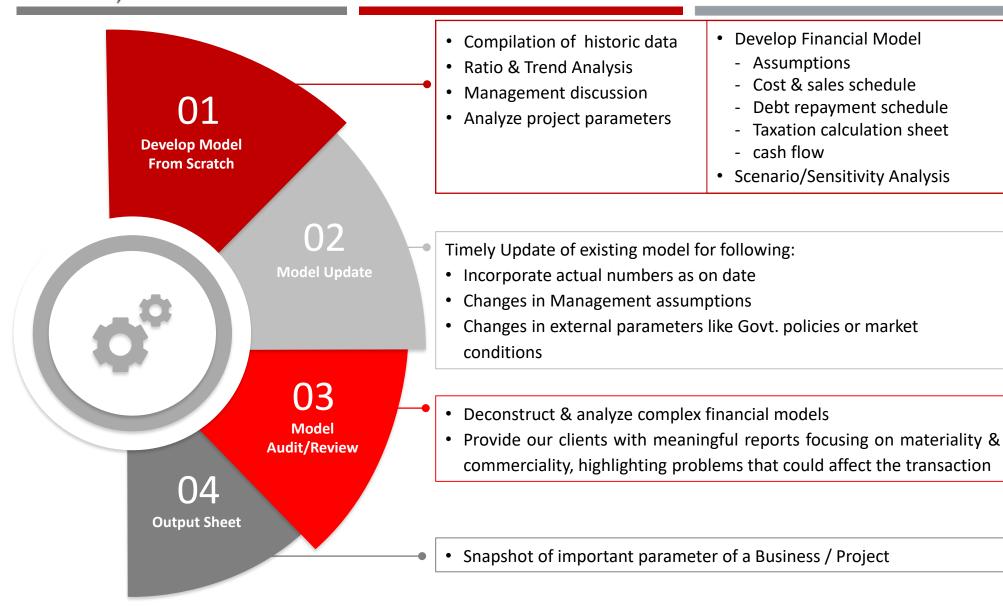
- Business and Financial
- Tax
- Operational
- Legal (through tie up with law firms and experts)

We work with specialists who possess in-depth industry knowledge and market know-how and identify comprehensive key transaction risks and concern areas (*value destroyers*) along with potential upsides (*value enhancers*).





#### **Service Portfolio - Financial Modelling**



# **ACQU** SORY

#### **Service Portfolio - Valuations**

- Business Valuation for share purchase, investment, fund raising, spinoff, restructuring, merger/demerger SWAP ratio etc.
- Intangible Asset Valuation
- Intellectual Property Valuation
- Brand Valuation
- Fund Valuation Valuation of Portfolio Companies (marked to market)
- Valuation of Customer Contracts
- Litigation Valuation
- Fairness Opinion



- Purchase Price Allocation
- Impairment Testing
  - Fair Valuation Of Investments

- Business Plan
- Financial Modelling
- Model Validation
- ESOP's
- Complex Structuring



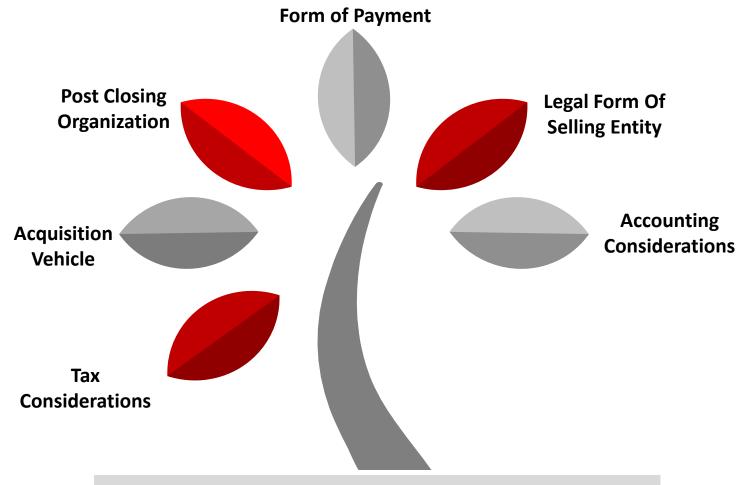
- Foreign Exchange Management
- Income Tax
- Transfer Pricing
- Corporate Compliances
- IBC Compliances





# Service Portfolio - Deal Structuring & Negotiation Support

Our focused approach to structuring deals encompasses all fiscal, regulatory, tax and commercial considerations in order to be able to recommend the most optimal structure for the transaction.



**Key Components Considered While Deal Structuring** 



#### Service Portfolio - M & A Integration

Our post merger integration solutions cover multiple areas around - strategy, operations, infrastructure, policy & procedures. Our solutions help client's move towards an integrated environment in a phased / structured manner, while achieving the objectives of integration:

- ✓ Seamless integration of operations
- ✓ Cost optimization

- ✓ Consolidation / Rationalization of assets
- **✓** Optimization of resources

#### **Post-Merger Integration**

- 1 Asset Management
- 2 HR / People

Policy and Procedure 4 IT Infrastructure

- 5 Clients / Customers
- 6 Information / Security
- 7 Finance Function
- 8 Vendor Management

#### **Our Solution**

- ✓ Setup and operate a project management office for integration
- ✓ Portfolio analysis consolidation, rationalization, management etc.
- ✓ HR Organization structure design and review

- ✓ Policy and procedure integration
- ✓ Vendor consolidation / service level review
- ✓ IT Enterprise architecture design and review





#### **Service Portfolio - Asset Management**

Our Asset Management services are the **solution** to support our private equity / NBFC clients in meeting their objectives of **maximizing returns**. Our services have been designed to address the challenges being faced by investors in **managing the operational, strategic and financial** aspects of their investee companies, as they are not able to get the right management information in time and remain worried about fraud, misappropriation or misconduct in their investee companies.

Smart investors know that it is prudent if investments are followed up with a continuous monitoring of key business risks. *Acquisory becomes your eyes and ears on the ground* and helps you manage such risk factors.

**Our Process** 

# 1 Tracking 3 Compliance 5 Control Strategic Advice 2 Monitoring 4 Report

Portfolio Management



#### **Service Portfolio - Operations & Risk Consulting**



Remaining productive, staying competitive, and enjoying continuous improvement means making best and informed operational decisions in a timely manner.



Business success centers on the ability of a company to correctly recognize and successfully manage the risks associated within its operations. Breakthrough performance requires a unique combination of innovative thinking and disciplined follow-through.



Our professionals work together with senior executives to significantly help improve the performance of their businesses and to choose the right course of actions, merging executable strategy, operations and technology.

**Internal Audit** 

**Cost Reduction** 

Process Engineering & Reengineering

Working Capital Optimization

**Data Analytics** 

**SOP Development** 

**Compliance Management** 

Internal Financial Controls

Risk Management

Physical Verification

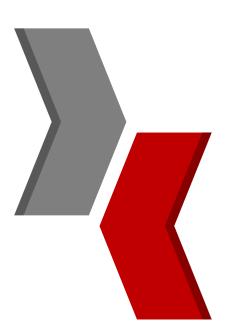


#### **Assurance & Regulatory**

- ✓ In the current business environment, regulatory compliance is an important aspect of any business or corporation. Effective compliance planning can be a competitive edge for any business reflecting transparency of operations.
- ✓ Corporations have identified regulatory compliances as a separate function with identified goals to contribute to business and financial performance
- ✓ The company's ability to manage tax and regulations can directly impact its valuation. Our suite of services has been designed maximize value by implementing a strategy for future growth

#### **Accounting & Reporting Services**

- Setting-Up and Managing Finance Functions
- Fiscal Compliance
- Accounting Support
- Payroll Services
- Change Management



#### **Attest Support**

- IFRS Review
- Limited Review
- Special audits

#### **Secretarial Services**

- Companies Compliance Act- FEMA
- Pre-Incorporation Support
- Post-Incorporation Compliance





#### IT, Risk & Forensics

We specialize in mitigating the security risks for our clients, going beyond standards and certifications. We achieve our objectives through:

- Analyze business risks associated with information flow, data handling, technology infrastructure, processes, physical access and personal behavior.
- Design and deliver controls covering process re-engineering, technology implementation and awareness management to reduce risk to an acceptable level
- On-board skilled personnel to monitor and manage the risk posture
- Take corrective and preventive steps to ensure that the posture is maintained at the desired levels



### Information Security Management Services

- ✓ Risk Impact Assessment
- ✓ Information Security
  Framework Design &
  Implementation
- ✓ Business Continuity
  Management
- ✓ Outsourcing Risk Management
- ✓ Managed Information Security Services
- ✓ Implementation Sustenance
- ✓ Certification



#### Technology Risk Solution

- ✓ Vulnerability Assessment & Penetration Testing
- ✓ Web Application Security
- ✓ Mobile Application Security
- ✓ Secure Code Review
- ✓ Wifi Penetration Testing
- ✓ Thick Client Application Security
- ✓ Web services Security
- ✓ Network Architecture
  Review
- √ Firewall Rule-Base Audit
- ✓ Configuration Review



#### Creative Training Solution

- ✓ Customised Training Solutions
- ✓ Security Awareness Creatives
- ✓ Phishing Attack Simulation
- ✓ Training Audio-Visuals
- ✓ E-Learning Modules
- ✓ Awareness Training Sessions



#### **Fraud & Forensics**

- √ Risk Profiling/Due Diligence
- ✓ Intelligence
  Gathering/Investigation
- ✓ Whistle-blower Program Management
- ✓ Cyber Forensics
- ✓ Embedded Vigilance Services
- √ e-Discovery



#### Security Risk Management

- ✓ Security Risk Assessment & Implementation
- ✓ Fire Safety Assessments, Training &
- ✓ Evacuation Drill
- ✓ Technical Surveillance Counter Measures
- ✓ Outsourced Security Leadership
- ✓ Security Engineering







#### **Awards**

- Acquisory received the award of "M&A Advisory Firm of the Year" in 2013
- Acquisory received the award of "Due Diligence Experts of the Year" in 2014
- Acquisory received the Indian Achievers' award for "Promising MSME 2022"











#### **Select Clientele**

















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WELSPUN































BERGGRUEN

HOLDINGS

CONSUMER **PARTNERS** 

SAMENA

CAPITAL



























Ivanhoé

du Québec

Cambridge

KKR Financial Holdings LLC

Caisse de dépôt et placement

CERESTRA





















The Phoenix Mills Limited

































#### **Select Clientele**



















































































































#### **Select Clientele: NBFC/Funds**



Middle Eastern Global Sovereign Fund

















































































#### **Highly Credentialed Team**



**Sumchit Anand**Qualification - CA
Experience - 20+Years | Registered Valuer- IBBI



**Divya Vij**Qualification - CA
Experience – 20+ Years



Varun Kohli Qualification - CA Experience - 14+ Years



**Benoy Varghese**Qualification: MBA
Experience: 20+ Years



Adarika Ghose
Qualification – ACS, LLM
Experience – 11+ Years



Shashank Goyal
Qualification – CA
Experience – 10+ Years



**Krishan Goyal**Qualification - CA

Experience – 16+Years | Registered Valuer- IBBI



Rajarshi Datta Qualification - MA (Econ.) Experience - 18+ Years



**Kinnari Gandhi**Qualification – CA
Experience – 15+ Years



Shruti Chaudhary
Qualification: CA
Experience: 15+ Years



Puneet Batra
Qualification - CA
Experience - 10+ Years



Ashish Shandilya Qualification – B.Tech (Computer Sci.& Engg) Experience - 12+ Years

#### **Contact us**

# Your Growth, Our Business

#### **OUR OFFICES**

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Visit us at www.acquisory.com